Yavapai College District Governing Board



## Board Retreat Agenda Summary District Governing Board Retreat Monday, September 10, 2018 9:00 AM

Rock House, Prescott Campus 1100 E. Sheldon Street Prescott , AZ 86301

Pursuant to Arizona Revised Statutes (A.R.S.) §38-431.02, notice is hereby given to the members of the Yavapai College District Governing Board and to the general public that the Board will hold a public meeting, open to the public as specified below. The Board reserves the right to change the order of items on the agenda. One or more members of the Board may participate in the meeting by telephonic communication.

Pursuant to A.R.S. §38-431.03.A.2 and A.3, the Board may vote to go into Executive Session, which will not be open to the public, for legal advice concerning any item on the agenda or to review, discuss and consider records exempt by law from public inspection, including the receipt and discussion of information or testimony that is specifically required to be maintained as confidential by state or federal law. As indicated in the agenda, the Board may also vote to go into executive session, which will not be open to the public, to discuss specific agenda items.

Persons with a disability may request a reasonable accommodation, such as a sign language interpreter, by contacting Karen Jones at (928)776-2307. Requests should be made as early as possible to allow time to arrange the accommodation.

Please note that agenda item times are for planning purposes only and do not necessarily reflect the actual time of the agenda item. When regular board meetings, public hearings (both truth in taxation and budget adoption public hearings) and budget adoption special meetings are scheduled for the same date, each hearing or meeting will begin immediately upon adjournment of the preceding hearing or meeting. Members of the public wishing to attend those subsequent hearings or meetings are advised to arrive at the time that the first hearing or meeting is scheduled to begin.

Item No.	Item	Time Req.	Start Time	Ref No.
1	CALL TO ORDER - HEADING	0	9:00 AM	778818
2	Call to Order - PROCEDURAL	0	9:00 AM	778819
3	Welcome to Guests and Staff - PROCEDURAL	1	9:00 AM	778820
4	Adoption of Agenda - DECISION	1	9:01 AM	778821
5	OWNERSHIP LINKAGE - HEADING	0	9:02 AM	778822
6	2018 Environmental Scan - INFORMATION, DISCUSSION, AND/OR DECISION	60	9:02 AM	778823
7	Review of Yavapai College District Governing Board Role and Responsibilities; Effective Board Members; and Best Practices - INFORMATION AND/OR DISCUSSION	110	10:02 AM	778824
8	RECESS AND LUNCH - PROCEDURAL	45	11:52 AM	778828
9	OWNERSHIP LINKAGE (CONTINUED) - HEADING	0	12:37 PM	778826
10	Review of Yavapai College District Governing Board Role and Responsibilities; Effective Board Members; and Best Practices - INFORMATION AND/OR DISCUSSION	73	12:37 PM	778827

Item No.	Item	Time Req.	Start Time	Ref No.
11	SHORT RECESS - PROCEDURAL	15	1:50 PM	778831
12	OWNERSHIP LINKAGE (CONTINUED) - HEADING	0	2:05 PM	778832
13	Results of the District Governing Board 2017-2018 Ownership Linkage Plan - INFORMATION AND/OR DISCUSSION	20	2:05 PM	797432
14	Develop the 2018-2019 Ownership Linkage Plan - INFORMATION, DISCUSSION, AND/OR DECISION	45	2:25 PM	778833
15	Review of the Board's Annual Calendar - INFORMATION, DISCUSSION AND/OR DECISION	15	3:10 PM	778834
16	Summary of September 10, 2018 Retreat - DISCUSSION AND/OR DECISION	25	3:25 PM	778835
17	ADJOURNMENT OF BOARD RETREAT MEETING - PROCEDURAL	1	3:50 PM	778836

## Proposed By : Ray Sigafoos

**Proposed :** 4/19/2018

# Start Time : 9:00 AM Time Req : 0 Item Type : Heading

Item No:1

Policy No.	Description	Ref No
3.4	To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re- exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.	558881

## Description : CALL TO ORDER - HEADING

Details :

## Attachments :

No Attachments

Presenter : Ray Sigafoos	Start Time: 9:00 AM	Item No : 2
Proposed By : Ray Sigafoos	<b>Time Req</b> : 0	
Proposed : 4/19/2018	Item Type : Procedure Item	

Policy No.	Description	Ref No	
3.4	To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re- exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.	558881	

**Description :** Call to Order - PROCEDURAL

Details :

#### Attachments :

## Proposed By : Ray Sigafoos

Proposed : 4/19/2018

Item No : 3

## Time Req : 1 Item Type : Procedure Item

Policy No.	Policy No. Description	
3.4	To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re- exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.	558881

## **Description :** Welcome to Guests and Staff - PROCEDURAL

**Details :** Chair Sigafoos will welcome all guests and staff, and introduce AJ Crabrill, Deputy Commissioner for Governance for the Texas Education Agency.

#### Attachments :

No Attachments

Presenter : Ray Sigafoos	Start Time: 9:01 AM	Item No:4
Proposed By : Ray Sigafoos	Time Req : 1	
Proposed : 4/19/2018	Item Type : Decision Item	
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Policy No.	Description	Ref No	
3.4	To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re- exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.	558881	

**Description :** Adoption of Agenda - DECISION

Details :

#### Attachments :

## Proposed By : Ray Sigafoos

Proposed : 4/19/2018

## Start Time : 9:02 AM Time Reg : 0

Item No : 5

## Item Type : Heading

Policy No.	Description	Ref No
3.4	To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re- exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.	558881

## Description : OWNERSHIP LINKAGE - HEADING

Details :

#### Attachments :

No Attachments

Presenter : Ray Sigafoos	Start Time: 9:02 AM	Item No : 6
Proposed By : Ray Sigafoos	<b>Time Req</b> : 60	
Proposed : 4/19/2018	Item Type : Information Item	

Policy No.	Description	Ref No
2.8	The President shall not permit the Board to be uninformed or unsupported in its work.	764197
	Further, without limiting the scope of the above statement by the following list, the President shall not:	

# Description : 2018 Environmental Scan - INFORMATION, DISCUSSION, AND/OR DECISION

**Details :** The Board will receive preliminary results and review of the Environmental Scan

- Dr. Tom Hughes, Director of Institutional Effectiveness and Research, will provide an environmental scan to include trends and challenges of higher education.

Attachments :

Proposed By : Ray Sigafoos

Proposed : 4/19/2018

Start Time : 10:02 AM Time Req : 110 Item No:7

Item Type : Discussion Ref No

Policy No.	Description	Ref No
3.2.1	And its Ownership Linkage shall be the link between the organization and its owners, who are residents of Yavapai County and those who are affected by Yavapai College.	560671

#### **Description :** Review of Yavapai College District Governing Board Role and Responsibilities; Effective Board Members; and Best Practices -INFORMATION AND/OR DISCUSSION

**Details :** AJ Crabrill, Deputy Commissioner for Governance for the Texas Education Agency, will lead the Board in a discussion of Board role and responsibilities, effectiveness, and best practices.

#### Attachments :

No Attachments

Pres	enter : Ray Sigafoos	Start Time : 11:52 AM	Item No : 8
Propose	ed By : Ray Sigafoos	Time Req: 45	
Prop	osed: 4/19/2018	Item Type : Procedure Item	
Policy No.	Description		Ref No

Folicy NO.	Description	Rei NO
3.4	To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re- exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.	558881

Description : RECESS AND LUNCH - PROCEDURAL

Details : The Board will have a recess for lunch.

#### Attachments :

## Proposed By : Ray Sigafoos

Proposed : 4/19/2018

Start Time : 12:37 PM

Time Req: 0

Item No:9

Item No: 10

#### Item Type : Heading

Policy No.	Description	Ref No
3.4	To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re- exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.	558881

## Description : OWNERSHIP LINKAGE (CONTINUED) - HEADING

**Details**:

#### Attachments :

No Attachments

Presenter	:	Rav	Sigafoos
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**Proposed By :** Ray Sigafoos

Proposed : 4/19/2018

Start Time: 12:37 PM

Time Req : 73

Item Type : Discussion

Policy No.	Description	Ref No
3.2.1	And its Ownership Linkage shall be the link between the organization and its owners, who are residents of Yavapai County and those who are affected by Yavapai College.	560671

**Description :** Review of Yavapai College District Governing Board Role and Responsibilities; Effective Board Members; and Best Practices -INFORMATION AND/OR DISCUSSION

**Details :** AJ Crabrill, Deputy Commissioner for Governance for the Texas Education Agency, will lead the Board in a discussion of Board role and responsibilities, effectiveness, and best practices.

#### Attachments :

## Proposed By : Ray Sigafoos

Proposed : 4/19/2018

#### Start Time: 1:50 PM

Time Req: 15

Item No: 11

## Item Type : Procedure Item

Policy No.	Description	Ref No
3.4	To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re- exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.	558881

#### **Description : SHORT RECESS - PROCEDURAL**

Details :

#### Attachments :

No Attachments

Presenter	:	Rav	Sigafoos
I I COCILCI	-	Tray	Olgaloos

Proposed By : Ray Sigafoos

**Proposed :** 4/19/2018

Time Req : 0 Item Type : Heading

Start Time: 2:05 PM

Item No: 12

Policy No.	Description	Ref No
3.4	To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re- exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.	558881

## Description : OWNERSHIP LINKAGE (CONTINUED) - HEADING

Details :

Attachments :

Proposed By : Ray Sigafoos

Proposed : 9/4/2018

Start Time : 2:05 PM Time Reg : 20 Item No: 13

Item Type : Discussion

Policy No.	Description	Ref No
3.2.1	And its Ownership Linkage shall be the link between the organization and its owners, who are residents of Yavapai County and those who are affected by Yavapai College.	560671

**Description :** Results of the District Governing Board 2017-2018 Ownership Linkage Plan - INFORMATION AND/OR DISCUSSION

**Details :** The Board will receive results of the 2017-2018 Ownership Linkage Plan, which provided ownership feedback/input for both Ends Review and the FY18-19 Ownership Linkage Planning.

- Rodney Jenkins, Vice President for Community Relations, and Dennis Garvey, Dean of Lifelong Learning, presented the preliminary results of the District Governing Board Ownership Community Forums (refer to Community Forum handout and Power Point).

- Other Ownership Linkage Tools/Techniques included monthly Board Regular meetings – Open Call, website questions, Board Liaisons for AADGB and YC Foundation, and Annual Report.

Attachments :

No Attachments

Presenter : Ray Sigafoos	Start Time: 2:25 PM	Item No: 14
Proposed By : Ray Sigafoos	Time Req: 45	
Proposed : 4/19/2018	Item Type : Discussion	

Policy No.	Description	Ref No
3.2.1	And its Ownership Linkage shall be the link between the organization and its owners, who are residents of Yavapai County and those who are affected by Yavapai College.	560671
3.6	When appointed by the Board, committees will exist to assist the Board in the fulfillment of its duties and not supplant the Board's role. Board committees shall be established to help the Board do its job, not to help or advise the staff. Committees ordinarily shall assist the Board by preparing policy alternatives and implications for Board deliberation. In keeping with the Board's broader focus, Board committees shall normally not have direct dealings with current staff operations.	398565

#### **Description :** Develop the 2018-2019 Ownership Linkage Plan - INFORMATION, DISCUSSION, AND/OR DECISION

**Details :** The Board will develop the 2018-2019 Ownership Linkage Plan.

#### Attachments :

Proposed By : Ray Sigafoos

Proposed : 4/19/2018

Start Time : 3:10 PM Time Req : 15 Item No: 15

Item Type : Discussion

Policy No.	Description	Ref No
3.4.2	The cycle shall start with the Board's development of its agenda for the next year.	429143
3.4.2.1	Consultations with selected groups in the ownership or other methods of gaining ownership input shall be determined and arranged in September and October, to be held during the balance of the cycle.	558931
3.4.2.2	Governance education and education related to Ends' determination (e.g., Board training, presentations by futurists, demographers, advocacy groups and staff, studying internal and external publications, attending conferences, etc.) shall be arranged in September and October, and will be held during the balance of the cycle.	560676

# Description : Review of the Board's Annual Calendar - INFORMATION, DISCUSSION AND/OR DECISION

**Details :** The Board will discuss and review their Annual Calendar.

## Attachments :

Title	Created	Filename
New DGB Calendar - New Exec Limit.pdf	Aug 01, 2018	New DGB Calendar - New Exec Limit.pdf

	Information		Monitoring		Policy	Own	ership
Month	Information	President's Monitoring & Evaluation	Board Self- Evaluation	Ends	Policy Decisions	Board Education	Ownership Linkage
<mark>June</mark>		·		<mark>No Meeting in Ju</mark>	ine		
<mark>July</mark>				<mark>No Meeting in Ju</mark>	<mark>ıly</mark>		
August				<mark>No Meeting in A</mark>	<mark>ugust</mark>		
September	Monthly *President Info *Student Info *Faculty Senate *Facilities News *College Highlights YCT Quarterly Report ( <i>HR</i> <i>Director/Controller</i> ) <i>Sept/Nov/Feb/May</i> Community Relations Report Apr/Sept	Policy 2.1 Treatment of Employees (VP Finance)	EVALUATE EVEN YEARS (REVIEW ODD YEARS) Policy 3.0 Global Governance Process EVALUATE EVEN YEARS (REVIEW ODD YEARS) Policy 3.2 Board Job Description EVALUATE EVEN YEARS (REVIEW ODD YEARS) Policy 3.6 Board Committee Purpose and Principles EVALUATE EVEN YEARS (REVIEW ODD YEARS) Policy 4.0 Global Board – President Linkage 			Annual Board Retreat <ul> <li>Review of Ends Statements</li> <li>Ownership Linkage Plan</li> <li>Annual Calendar</li> <li>Review Board Policies</li> </ul> Finalize Dates & Places of Future Meetings for next year. MAY or SEPT Impact of Legislative Issues; Changes to AZ Statutes that Govern Community College Board; and Relevant Public Policy Issues (Attorney)	Develop Ownership Linkage Plan (refer to Sept Retreat) - Annual Report (submit timeline to be completed Jan) - Community Survey (2017/2020/2023) - Community Outreach & Feedback - Board Education Needs Review Redistricting Information/File & consider recommendations to Legislators <u>Ownership Linkage</u> <u>Update:</u> Recap Previous Year (Nov/Feb/May) Submit Ownership Feedback Question for the Webpage (Nov/Feb/May)

	Information		Monitoring		Policy	Own	ership
Month	Information	President's Monitoring & Evaluation	Board Self- Evaluation	Ends	Policy Decisions	Board Education	Ownership Linkage
October	Monthly *President Info *Student Info *Faculty Senate *Facilities News *College Highlights	Policy 2.3 Compensation & Benefits (VP Finance)	EVALUATE EVEN YEARS (REVIEW ODD YEARS) Policy 4.2 Accountability of the President ODD YEARS Evaluate & Review in EVEN Policy 4.3 Delegation to President	<b>1.1 &amp; 1.1.1</b> <b>1.1.2 &amp; 1.1.3</b> Education (VP Instruction)		Arrange for Board Education over the next year (in support of the Ownership Linkage Plan)	<ul> <li>Finalize Ownership</li> <li>Linkage Plan (refer to</li> <li>Sept Retreat)</li> <li>Annual Report <ul> <li>(submit timeline to be</li> <li>completed Jan)</li> </ul> </li> <li>Community Survey <ul> <li>(2017/2020/2023)</li> </ul> </li> <li>Community Outreach &amp; <ul> <li>Feedback</li> <li>Board Education Needs</li> </ul> </li> </ul>
November	FTSE Report – Inst. Research YCT Qtrly Report ( <i>HR Dir/Controller</i> ) <i>Sept/Nov/Feb/May</i> Student Presentation – Ambassadors Nov/Feb/Apr Sabbatical Report Monthly *President Info *Student Info *Faculty Senate *Facilities News *College Highlights	<b>Policy 2.7</b> Legislative Delegation Restrictions ( <i>VP Finance</i> )		1 Ends (VP Finance) Ends 1.2 Economic (VP Community Relations) Ends 1.3 Community (VP Community Relations) Full year reporting July to June	DGB Legal Services Contract (every 3-5 yrs.) Due 12/31/19	<ul> <li>Plan for Annual Board</li> <li>Workshop in February:</li> <li>Draft Budget</li> <li>Review of Executive Limitations</li> <li>Assessment of Board's Performance (<i>Review</i> <i>Board Self-Evaluation</i> <i>Process</i>)</li> <li>Identify Potential</li> <li>Board Officers and</li> <li>Liaisons to be appointed in January</li> <li>New Board Member Orientation (<i>post-November election</i> <i>as needed</i>)</li> </ul>	Implement Ownership Linkage Plan - Annual Report (submit timeline to be completed Jan) - Community Survey (2017/2020/2023) - Community Outreach & Feedback - Board Education Needs Ownership Linkage Update: Recap 1 <sup>st</sup> Quarter (Nov/Feb/May) Submit Ownership Feedback Question for the Webpage (Nov/Feb/May) Certify Election results (if applicable) Plan for January Oath of Office for newly elected

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	Information		Monitoring		Policy	Ownership		
Month	Information	President's Monitoring & Evaluation	Board Self- Evaluation	Ends	Policy Decisions	Board Education	Ownership Linkage	
January	Academic Calendar Monthly *President Info *Student Info *Faculty Senate *Facilities News *College Highlights	Policy 2.8 Communication and Support to the Board ( <i>Executive Assistant</i> ) Policy 2.4 Planning ( <i>VP Finance</i> )	ODD YEARS Evaluate & Review in EVEN Policy 3.7 Cost of Governance		Oath of Office for New Board Members Board Elections: Chair & Secretary – 2 yr. term Liaison Selections: AADGB; YC Foundation; Others as Needed Review Environment Analysis & Preliminary Budget Assumptions (VP Finance) Budget Work Study Session (VP Finance)	Ethical Standards/ Training/Open Meeting Law (Attorney) Completion of Annual Conflict of Interest Declarations (All Board Members) Plan for Annual Board Workshop in February: • Draft Budget • Review of Executive Limitations • Assessment of Board's Performance (Chr. compile & discuss results of Board Self- Evaluation)	Board Member Terms McCasland 2022 Harris 2018 Sigafoos 2018 McCarver 2020 Irwin 2020 Determine recruiting materials for prospective Board candidates for the County School Superintendent's orientation meeting to be held in March (applicable for 2018/2020) Finalize Annual Report	
February	Student Presentation - Athletes Nov/Feb/Apr YCT Qtrly ( <i>HR</i> <i>Director/Controller</i> ) <i>Sept/Nov/Feb/May</i> Continuing Contract - Faculty <b>Monthly</b> *President Info *Student Info *Faculty Senate *Facilities News	<b>Policy 2.2</b> Treatment of Students ( <i>VP of</i> <i>Instruction</i> )	ODD YEARS Evaluate & Review in EVEN Policy 3.1 Governing Style ODD YEARS Evaluate & Review in EVEN Policy 3.5 Board Chair Role		Review & Approve Revenue Plan ( <u>if needed</u> include Tuition/Fee changes) (VP Finance)	Disclose Completed Annual Conflict of Interest Declarations Annual Board Workshop: • Draft Budget • Review - Executive Limitations • Assessment of Board's Performance	Ownership Linkage Update: Recap 2 <sup>nd</sup> Quarter (Nov/Feb/May) Submit Ownership Feedback Question for the Webpage (Nov/Feb/May)	

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	Information		Monitoring			Ownership		
Month	Information	President's Monitoring & Evaluation	Board Self- Evaluation	Ends	Policy Decisions	Board Education	Ownership Linkage	
-	*College Highlights							
March	Sabbatical Requests YC Staff Assoc.Update <u>Monthly</u> *President Info *Student Info *Faculty Senate *Facilities News *College Highlights	Policy 2.5 Financial Condition and Activities ( <i>VP Finance</i> )	ODD YEARS Evaluate & Review in EVEN Policy 3.3 Board Members Code of Ethics 		Develop DGB Budget for next fiscal year (VP Finance) Review Preliminary Capital Budget (VP Finance)	Review of President's Evaluation Process (review previous evaluation packet)	Determine recruiting materials for the Prospective Board Candidate Information packet distributed by County School Superintendent (applicable for 2018/2020) -College Fact Sheet -DGB How It Works -Policy Gov. Fact Sheet	
April	Student Presentation- SLC Nov/Feb/Apr Community Relations Report Apr/Sept Faculty Emeritus College Honors Program (done in May for 2018) <u>Monthly</u> *President Info *Student Info *Faculty Senate *Facilities News *College Highlights	Policy 2.6 Asset Protection (VP Finance)	EVALUATE EVEN YEARS (REVIEW ODD YEARS) Policy 3.4 Agenda Planning EVALUATE EVEN YEARS (REVIEW ODD YEARS) Policy 4.6 President Emeritus/a Status (only reviewed, if needed) ODD YEARS Evaluate & Review in EVEN Policy 4.7 President		Approval of Preliminary Budget (VP Finance)Staff - distribute President's EvaluationDetermine timeline & process for completion of the President's Evaluation packet (AttorneyDual Enrollment IGA submitted with Legal Counsel's review	Discussion/revision of President's Evaluation Process (review previous evaluation packet)	County School Supervisor issues publicity for orientation meeting to recruit prospective Board candidates (applicable for 2018/2020)	

	Information	Monitoring			Policy	Ownership		
Month	Information	President's Monitoring & Evaluation	Board Self- Evaluation	Ends	Policy Decisions	Board Education	Ownership Linkage	
			Succession (President)					
May	YCT Quarterly Report (HR Director/Controller) Sept/Nov/Feb/May College Honors Program (done in May for 2016) Monthly *President Info *Student Info *Faculty Senate *Facilities News *College Highlights	Policy 2.0 Executive Limitations & Ends Monitoring (President) Annual summary results prior to meeting for review Executive Session for Annual President Evaluation & Compensation	ODD YEARS Evaluate & Review in EVEN Policy 4.5 President Compensation & Benefits		Truth in Taxation, Tax Levy Meeting (if needed) Financial Budget Adoption Meeting (Must be completed by June 15) (VP Finance) Dual Enrollment IGA submitted with Legal Counsel's review	<ul> <li>Plan for Annual Board Retreat in Sept:</li> <li>Review of Ends Statements</li> <li>Ownership Linkage Plan</li> <li>Annual Calendar</li> <li>Review Board Policies</li> <li>MAY or SEPT Impact of Legislative Issues; Changes to AZ Statutes that Govern Community College Board; and Relevant Public Policy Issues (Attorney)</li> </ul>	Ownership Linkage Update: (Nov/Feb/May) Submit Ownership Feedback Question for the Webpage (Nov/Feb/May) County School Superintendent will conduct prospective candidate orientation meetings (applicable for 2018/2020)	

#### **Proposed By :** Ray Sigafoos

**Proposed :** 4/19/2018

## Start Time : 3:25 PM Time Req : 25 Item Type : Discussion

Policy No.	Description	Ref No
3.4	To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re- exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.	558881

#### Description : Summary of September 10, 2018 Retreat - DISCUSSION AND/OR DECISION

- **Details :** The Board will review the information, discussion, and decisions from the September 10, 2018 Retreat including:
  - Board's Annual Calendar
  - 2018-2019 Ownership Linkage
  - Other related topics

#### Attachments :

No Attachments

Presenter : Ray Sigafoos	Start Time: 3:50 PM	Item No : 17
Proposed By : Ray Sigafoos	Time Req : 1	
Proposed : 4/19/2018	Item Type : Procedure Item	

Policy No.	Description	Ref No
3.4	To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re- exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.	558881

Description : ADJOURNMENT OF BOARD RETREAT MEETING - PROCEDURAL

Details :

#### Attachments :