#### Yavapai College

#### Preliminary FY2025-26 Budget

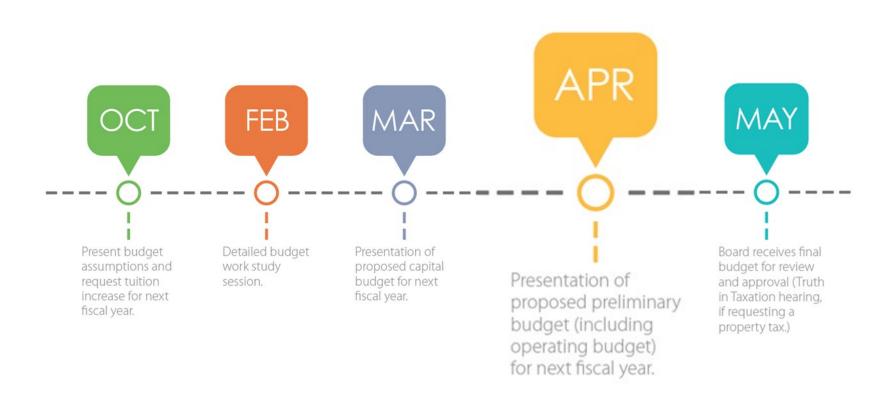
Prepared for

**District Governing Board** 

April, 2025



## Budget Process Timeline



### October: Assumptions and Tuition Increase

#### Revenues

- 5% Tuition increase
- 7% growth in Student Credit Hours
- 1% Property Tax- no

#### Expenses

- 3% Raise
- 1% Market catch-up- take a year off
- Other New Initiatives self-funded

### February: Budget Work Study



#### **AZ Economy**

**Industries** 

Inflation

ECI

Unemployment

Housing



#### **Environmental Scan**

Demographics

Social & Political

Economy & Workforce

Education

Technology



#### **Strategic Plan**

Belonging

Living Wage

Gray DI

**Adult Learners** 

Delivery



Revenues

Expenses

### March: Capital Budgets

- Benchmarking
- YC Context: Enrollments & Building Utilization
- Facilities Master Plan Status
- FY25 Capital Budget Overview
- FY26 Plant Fund Preview
  - Cash Flow
  - Unplanned & Planned Maintenance
  - Equipment Replacement Plan
  - Capital Improvement Plan

## Strategic Plan

| FY26 S | trategic Initiatives                  | Belonging | Living Wage | Adult Learners | Delivery |
|--------|---------------------------------------|-----------|-------------|----------------|----------|
| 1.     | Expand Health Science Programs        |           | Х           |                |          |
| 2.     | Integrate Non-Credit & Credit         |           |             | Х              | Х        |
|        | Pathways                              |           |             |                |          |
| 3.     | Expand workforce training,            |           | Х           | Х              | Х        |
|        | including Baccalaureate degrees       |           |             |                |          |
| 4.     | Implement ERP upgrade                 | Х         |             |                |          |
| 5.     | Integrate Artificial Intelligence and |           |             |                | Х        |
|        | Virtual Reality into programs         |           |             |                |          |
| 6.     | Expand OER, Low Cost and No Cost      |           |             |                | Х        |
|        | Resources                             |           |             |                |          |
| 7.     | Implement best practices for          |           |             |                | Х        |
|        | online courses                        |           |             |                |          |
| 8.     | Expand Early College                  | Х         |             |                | Х        |
|        | Opportunities                         |           |             |                |          |
| 9.     | Enhance basic student needs           | Х         |             |                |          |
|        | support                               |           |             |                |          |
| 10.    | Prison Education Program              | Х         |             | Х              |          |
| 11.    | Academic Program Prioritization       |           |             |                | Х        |
| 12.    | 8-Week Courses/Programs               |           |             | Х              | Х        |



## Strategic Initiatives Belonging



FY2026-28

• Implement ERP Upgrade

## Strategic Initiatives Belonging



#### FY2026-28

- Implement ERP Upgrade
- Enhance Basic Student Needs Support

## Strategic Initiatives Belonging



#### FY26-28

- Implement ERP Upgrade
- Enhance Basic Student Needs Support
- Prison Education Program

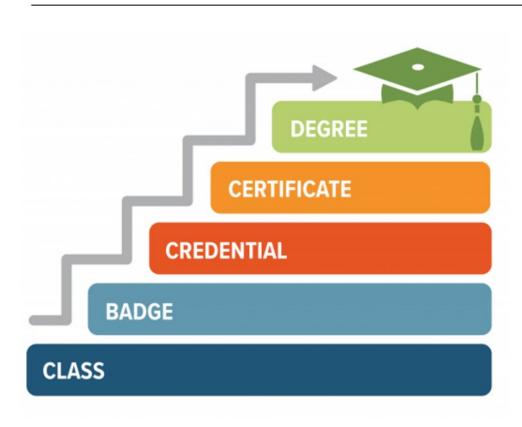
## Strategic Initiatives Living Wage



#### FY2025-27

Grow Healthcare Programming

## Strategic Initiatives Living Wage



#### FY2026-28

- Grow Healthcare Programming
- Expand Workforce Training

## Strategic Initiatives Delivery



FY2026-28

• Integrate AI & VR

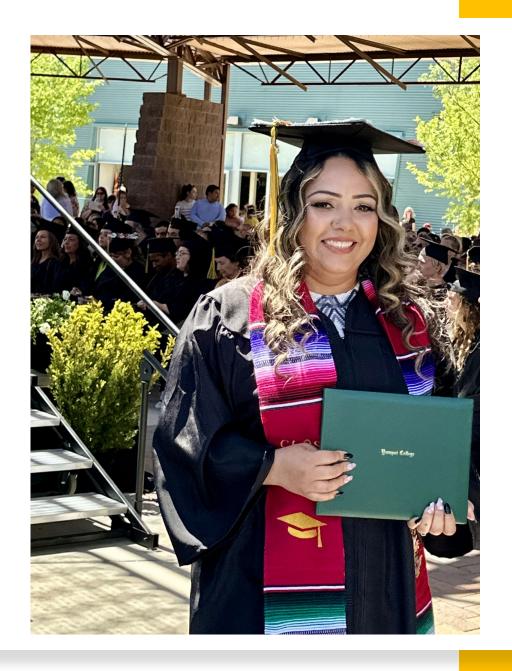
## Strategic Initiatives Delivery



#### FY2026-28

- Integrate AI & VR
- Expand Open Educational Resources

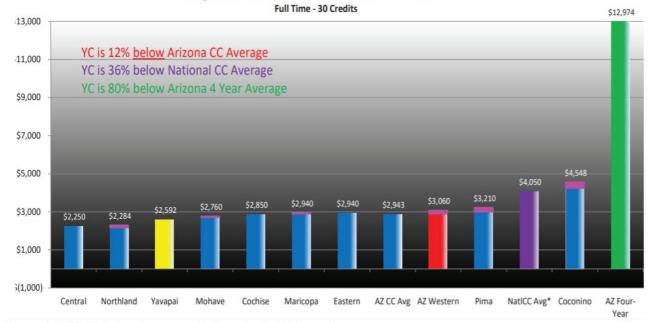
A budget is more than just revenues and expenses— it shows what we are passionate about.





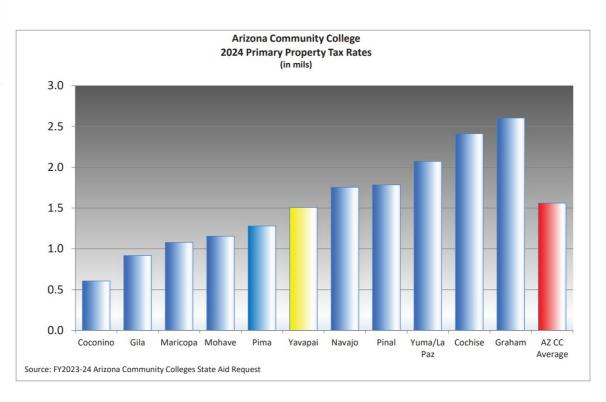
Revenues

#### Weighted Annual Tuition and Fees - FY2024-25



Source: FY2020-21 Arizona Community Colleges State Aid Request.

Source: ABOR Tuition history & ABOR Annual Report



|  |          | Prior<br>Year<br>Actual<br>2023-2024 |          | Current<br>Year<br>Budget<br>2024-2025 |          | Proposed<br>Budget<br>2025-2026 |          | Dollar (\$)<br>Difference | Percentage<br>(%)<br><u>Difference</u> |
|--|----------|--------------------------------------|----------|--|----------|---------------------------------|----------|---------------------------|--|
| REVENUES   |          |                                      |          |  |          |                                 |          |                           |  |
| Current Funds General Fund  Proporty Tayon Brimany Not Contingency | <b>.</b> | 45,381,700                           | <b>.</b> | 49,030,300                             | <b>*</b> | 50,340,300                      | <b>*</b> | 1,310,000                 | 2.7%                                   |
| Property Taxes - Primary, Net Contingency Tuition & Fees           | \$       | 12,715,800                           | \$       | 14,111,000                             | \$       | 15,042,100                      | \$       | 931,100                   | 6.6%                                   |
| State Appropriations Other Sources                                 |          | 3,457,400<br>2,054,600               |          | 2,204,900<br>1,778,000                 |          | 2,389,500<br>1,658,800          |          | 184,600<br>(119,200)      | 8.4%<br>-6.7%                          |
| Auxiliary Fund   |          |                                      |          |  |          |                                 |          | ,                         |  |
| Sales and Services Other Sources                                   |          | 4,597,000<br>1,191,800               |          | 5,747,300<br>1,131,100                 |          | 6,554,170<br>1,338,000          |          | 806,870<br>206,900        | 14.0%<br>18.3%                         |
| Sub-Total Current Funds - Unrestricted                             | \$       | 69,398,300                           | \$       | 74,002,600                             | \$       | 77,322,870                      | \$       | 3,320,270                 | 4.5%                                   |
| Current Funds - Restricted   |          |                                      |          |  |          |                                 |          |                           |  |
| Federal Grants and Contracts                                       | \$       | 10,517,400                           | \$       | 12,295,800                             | \$       | 10,003,700                      | \$       | (2,292,100)               | -18.6%                                 |
| State Grants and Contracts State Appropriations/Props 207 & 301    |          | 1,266,100<br>4,449,300               |          | 1,061,000<br>4,756,600                 |          | 247,500<br>5,242,200            |          | (813,500)<br>485,600      | -76.7%<br>10.2%                        |
| Private Gifts, Grants and Contracts                                |          | 1,039,000                            |          | 1,259,200                              |          | 1,246,200                       |          | (13,000)                  | -1.0%                                  |
| Sub-Total Current Funds - Restricted                               | \$       | 17,271,800                           | \$       | 19,372,600                             | \$       | 16,739,600                      | \$       | (2,633,000)               | -13.6%                                 |
| TOTAL CURRENT FUNDS  | \$       | 86,670,100                           | \$       | 93,375,200                             | \$       | 94,062,470                      | \$       | 687,270                   | 0.7%                                   |
| Capital Funds Plant Fund   |          |                                      |          |  |          |                                 |          |                           |  |
| Property Taxes - Primary, Net Contingency<br>Revenue Bond Proceeds | \$       | 8,284,300                            | \$       | 7,705,500<br>16,000,000                | \$       | 7,705,500                       | \$       | (16,000,000)              | 0.0%<br>100.0%                         |
| Other Sources  |          | 549,000                              |          | 540,000                                |          | 540,000                         |          | -                         | 0.0%                                   |
| TOTAL CAPITAL FUNDS  | \$       | 8,833,300                            | \$       | 24,245,500                             | \$       | 8,245,500                       | \$       | (16,000,000)              | -66.0%                                 |
| <b>GRAND TOTAL - CURRENT &amp; CAPITAL FUNDS</b>                   | \$       | 95,503,400                           | \$       | 117,620,700                            | \$       | 102,307,970                     | \$       | (15,312,730)              | -13.0%                                 |
| Fund Balance Applied to Budget                                     |          | 11,889,300                           |          | 9,171,300                              |          | 16,065,030                      |          | 6,893,730                 | 75.2%                                  |
| TOTAL REVENUES AVAILABLE FOR EXPENDITURES                          | \$       | 107,392,700                          | \$       | 126,792,000                            | \$       | 118,373,000                     | \$       | (8,419,000)               | -6.6%                                  |



### Expense Budget Summary

By Fund

| Operating Fund  | +3.0%  |
|-----------------|--------|
| Auxiliary Fund  | +8.1%  |
| Restricted Fund | -2.1%  |
| Capital Fund    | -30.8% |
| Debt Fund       | -34.7% |
|                 |        |
| Overall Budget  | -6.6%  |

## Expense Summary All Funds by Program

| Expenditures by Program               |        | 3-2024<br>ctual | 2    | 024-2025<br>Budget | 2025-2026<br>Proposed | Dollar (\$)<br>Difference | Percentage (%) Difference |
|---------------------------------------|--------|-----------------|------|--------------------|-----------------------|---------------------------|---------------------------|
| Instruction                           | \$ 2   | 27,799,300      | \$   | 30,659,900         | \$<br>29,794,400      | \$<br>(865,500)           | -2.8%                     |
| Public Service                        |        | 3,880,900       |      | 5,816,700          | 4,155,500             | (1,661,200)               | -28.6%                    |
| Academic Support                      |        | 5,868,400       |      | 6,782,800          | 6,673,700             | (109,100)                 | -1.6%                     |
| Student Services                      | 1      | 12,240,800      |      | 13,520,900         | 12,942,700            | (578,200)                 | -4.3%                     |
| Institutional Support/Administration  | 1      | 13,338,600      |      | 16,676,700         | 17,181,800            | 505,100                   | 3.0%                      |
| Physical Plant Operations/Maintenance | 2      | 26,073,000      |      | 32,647,500         | 29,045,500            | (3,602,000)               | -11.0%                    |
| Scholarships                          |        | 9,288,200       |      | 9,766,100          | 9,523,600             | (242,500)                 | -2.5%                     |
| Auxiliary                             |        | 3,766,800       |      | 4,939,200          | 5,556,500             | 617,300                   | 12.5%                     |
| Retirement of Indebtedness            |        | 1,258,600       |      | 2,466,800          | 1,577,900             | (888,900)                 | -36.0%                    |
| Contingency                           |        | -               |      | 3,515,400          | 1,921,400             | (1,594,000)               | -45.3%                    |
| TOTAL BUDGET                          | \$ 103 | 3,514,600       | \$ : | 126,792,000        | \$<br>118,373,000     | \$<br>(8,419,000)         | -6.6%                     |

## Expense Summary All Funds by Natural Expense

| Expenditures by Natural Expense | <br>2023-2024<br>Actual | <br>2024-2025<br>Budget | 2025-2026<br>Proposed | Dollar (\$)<br>Difference | Percentage (%) Difference |
|---------------------------------|-------------------------|-------------------------|-----------------------|---------------------------|---------------------------|
| Salaries and Benefits           | \$<br>56,228,400        | \$<br>61,594,900        | \$<br>63,349,300      | \$<br>1,754,400           | 2.8%                      |
| Supplies and Other              | 15,664,400              | 20,538,700              | 18,228,200            | (2,310,500)               | -11.2%                    |
| Scholarships                    | 9,288,200               | 9,766,100               | 9,523,600             | (242,500)                 | -2.5%                     |
| Capital Projects and Equipment  | 21,075,000              | 28,960,100              | 23,772,600            | (5,187,500)               | -17.9%                    |
| Debt payments                   | 1,258,600               | 2,416,800               | 1,577,900             | (838,900)                 | -34.7%                    |
| Contingency                     | <br>-                   | <br>3,515,400           | 1,921,400             | (1,594,000)               | -45.3%                    |
| Total                           | \$<br>103,514,600       | \$<br>126,792,000       | \$<br>118,373,000     | \$<br>(8,419,000)         | -6.6%                     |

### Compensation

Inflation (cpi-u Phx)

1.9%

• Proposed FY26 Budget

3% for all eligible employees

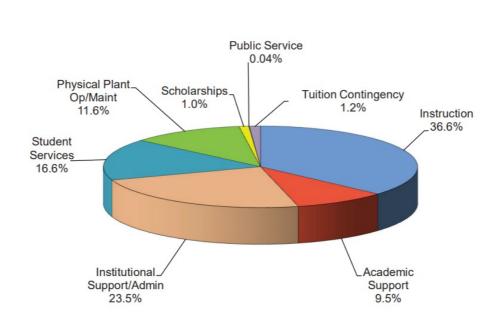
AZ Peers 3 - 4.8%

#### Market

- Current Year Forecast
  - Conference Board (3.9%)
  - Korn Ferry (3.5%)
  - Mercer (3.7%)
  - Tower Watson (3.9%)
  - WorldatWork (4%)
- Last Year Actual
  - Employment Cost Index (3.1%)

## Operating (GF) Budget

| EXPENDITURES   | EXPENDITURES A |  |    | 2024-2025<br>Budget  | -  | 2025-2026<br>Proposed  | OLLAR (\$)   | PERCENTAGE<br>(%)<br>DIFFERENCE                                  |
|--|----------------|--|----|--|----|--|--|--|
| Current General Fund   |                |  |    |  |    |  |  |  |
| Instruction Academic Support Institutional Support/Administration Student Services Physical Plant Operations/Maintenance Scholarships Public Service Tuition Contingency | \$             | 21,550,800<br>5,510,700<br>12,734,700<br>9,878,100<br>6,795,200<br>1,223,300<br>32,100 | \$ | 23,308,900<br>6,252,400<br>14,404,600<br>10,842,600<br>7,473,500<br>1,085,800<br>27,400<br>630,000 | \$ | 24,171,300<br>6,274,500<br>15,493,200<br>10,920,500<br>7,654,200<br>661,300<br>25,900<br>767,000 | \$<br>862,400<br>22,100<br>1,088,600<br>77,900<br>180,700<br>(424,500)<br>(1,500)<br>137,000 | 3.7%<br>0.4%<br>7.6%<br>0.7%<br>2.4%<br>-39.1%<br>-5.5%<br>21.7% |
| TOTAL CURRENT GENERAL FUND<br>BUDGET   | \$             | 57,724,900   | \$ | 64,025,200   | \$ | 65,967,900   | \$<br>1,942,700  | 3.0%   |

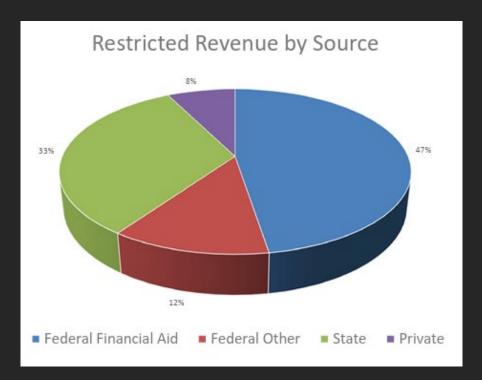


## Auxiliary Budget

without Allocations

|   | FY2023-<br>2024<br>REVENUE<br>Actual                            | O    | 2023-2024<br>PERATING<br>EXPENSE<br>Actual                 | NET  | 1 - | Y2024-2025<br>REVENUE   | 0  | /2024-2025<br>PERATING<br>EXPENSE                                | NET   | 1  | /2025-2026<br>REVENUE   | OI | 2025-2026<br>PERATING<br>EXPENSE                                 | NET   | et Dollar<br>(\$)<br>fference   | Net<br>Percentage<br>(%)<br>Difference                |
|---|---|------|--|--|-----|---|----|--|---|----|---|----|--|---|---|---|
| Auxiliary Enterprises  Residence Halls  Debt Service - Transfer to Debt Fund  Sub-Total - Residence Halls                     | \$ 1,245,700<br>(400,900<br>\$ 844,800                          | )    | 348,600<br>-<br>348,600                                    | 897,100<br>(400,900)<br>496,200  | \$  | 1,240,000<br>(402,300)<br>837,700                             |    | 438,100<br>-<br>438,100  | \$<br>801,900<br>(402,300)<br>399,600                                   | Ľ  | 1,262,000<br>(403,300)<br>858,700                             |    | 410,100  | \$<br>851,900<br>(403,300)<br>448,600                                   | \$<br>50,000<br>(1,000)<br>49,000                                     | 6.2%<br>0.2%<br>12.3%                                 |
| Bookstore Food Services Sales Vending Property Rentals Edventures & Community Education Family Enrichment Center              | \$ 38,400<br>720,800<br>61,300<br>124,900<br>143,600<br>804,500 |      | 700<br>1,120,800<br>-<br>110,500<br>171,600<br>1,163,000   | \$<br>37,700<br>(400,000)<br>61,300<br>14,400<br>(28,000)<br>(358,500) | \$  | 45,000<br>1,625,000<br>45,000<br>608,700<br>47,000<br>869,800 | \$ | 2,092,200<br>-<br>428,600<br>75,700<br>1,181,700                 | \$<br>45,000<br>(467,200)<br>45,000<br>180,100<br>(28,700)<br>(311,900) | \$ | 20,000<br>1,918,000<br>30,000<br>989,200<br>47,000<br>882,370 | \$ | 2,154,400<br>-<br>485,500<br>72,900<br>1,216,300                 | \$<br>20,000<br>(236,400)<br>30,000<br>503,700<br>(25,900)<br>(333,930) | \$<br>(25,000)<br>230,800<br>(15,000)<br>323,600<br>2,800<br>(22,030) | -55.6%<br>-49.4%<br>-33.3%<br>179.7%<br>-9.8%<br>7.1% |
| Public Services Community Events Winery - Tasting Room Total "Self-Supporting"  | 1,169,70<br>288,10<br>\$ 4,196,10                               | )    | 1,538,000<br>328,700<br>4,781,900                          | \$<br>(368,300)<br>(40,600)<br>(585,800)                               | \$  | 966,800<br>300,000<br>5,345,000                               | \$ | 1,175,200<br>354,900<br>5,746,400                                | \$<br>(208,400)<br>(54,900)<br>(401,400)                                | \$ | 1,135,600<br>270,000<br>6,150,870                             | \$ | 1,256,800<br>360,100<br>5,956,100                                | \$<br>(121,200)<br>(90,100)<br>194,770                                  | \$<br>87,200<br>(35,200)<br>596,170                                   | -41.8%<br>64.1%<br>-148.5%                            |
| Other Auxiliaries SBDC Performing Arts Productions Yavapai College Foundation Miscellaneous Contingency Total Supported Areas | \$ -<br>204,500<br>534,000<br>453,300<br>-<br>\$ 1,191,800      | )    | 141,400<br>316,700<br>534,000<br>364,100<br>-<br>1,356,200 | \$<br>(141,400)<br>(112,200)<br>-<br>89,200<br>-<br>(164,400)          |     | 300,000<br>550,500<br>280,600<br>-                            | \$ | 193,100<br>313,600<br>550,500<br>263,100<br>100,000<br>1,420,300 | (193,100)<br>(13,600)<br>-<br>17,500<br>(100,000)<br>(289,200)          |    | 300,000<br>628,300<br>409,700<br>                             | \$ | 193,100<br>303,100<br>628,300<br>457,800<br>100,000<br>1,682,300 | \$<br>(193,100)<br>(3,100)<br>-<br>(48,100)<br>(100,000)<br>(344,300)   | 10,500<br>-<br>(65,600)<br>-<br>(55,100)                              | 0.0%<br>-77.2%<br>0.0%<br>-374.9%<br>0.0%<br>19.1%    |
| GRAND TOTA  | L \$ 5,387,90   | ) \$ | 6,138,100  | \$<br>(750,200)  | \$  | 6,476,100   | \$ | 7,166,700  | \$<br>(690,600)   | \$ | 7,488,870   | \$ | 7,638,400  | \$<br>(149,530)   | \$<br>541,070   | -78.3%  |

### Restricted Budget



|   |    | 2023-2024<br>Actual  |    | 2024-2025<br>Budget  |    | 2025-2026<br>Proposed | _  | OOLLAR (\$)<br>DIFFERENCE | PERCENTAGE<br>(%)<br>DIFFERENCE |
|---|----|----------------------|----|----------------------|----|-----------------------|----|---------------------------|---------------------------------|
| Revenues and Other Additions by Source  |    |                      |    |                      |    |                       |    |                           |                                 |
| GIFTS, GRANTS, AND CONTRACTS  |    |                      |    |                      |    |                       |    |                           |                                 |
| Federal Grants and Contracts  |    |                      |    |                      |    |                       |    |                           |                                 |
| U.S. DOE - Student Support Services   | \$ | 526,600              | \$ | 581,700              | \$ | 83,800                | \$ | (497,900)                 |                                 |
| U.S. DOE - Adult Education U.S. DOE - Financial Aid Cluster                         |    | 397,700              |    | 673,100              |    | 496,800               |    | (176,300)                 | -26.2%<br>0.1%                  |
| U.S. DOE - Financial Aid Cluster U.S. DOE - Vocational Education                    |    | 7,446,800<br>296,000 |    | 7,933,800<br>279,700 |    | 7,939,300<br>274,900  |    | 5,500<br>(4,800)          |                                 |
| U.S. DOE - Vocational Education U.S. DOE - Open Text Rural AZ                       |    | 567,300              |    | 1,012,000            |    | 25,000                |    | (987,000)                 |                                 |
| U.S. DOL - QUEST Workforce & Jobs   |    | 528,600              |    | 500,000              |    | 30,000                |    | (470,000)                 |                                 |
| U.S. DOL - FastTrack to LPN Grant   |    | 201,300              |    | 200,000              |    | 210,000               |    | 10,000                    | 5.0%                            |
| U.S. DHHS - Substance Abuse Prevention  |    | 158,900              |    | 280,000              |    | -                     |    | (280,000)                 |                                 |
| U.S. DA - Rural Business Development  |    | 57,700               |    | 109,700              |    | 124,100               |    | 14,400                    | 13.1%                           |
| U.S. Small Business Administration  |    | 179,800              |    | 265,500              |    | 249,500               |    | (16,000)                  | -6.0%                           |
| Other   |    | 156,700              |    | 460,300              |    | 570,300               |    | 110,000                   | 23.9%                           |
| Subtotal  | \$ | 10,517,400           | \$ | 12,295,800           | \$ | 10,003,700            | \$ | (2,292,100)               | -18.6%                          |
| State Grants and Contracts  |    |                      |    |                      |    |                       |    |                           |                                 |
| AZ DOE - Adult Education  | \$ | 305,000              | \$ | 305,000              | \$ | 174,500               | \$ | (130,500)                 | -42.8%                          |
| AZ DHS - Health/Wellness Nursing Initiative   |    | 735,800              |    | 600,000              |    | -                     |    | (600,000)                 | -100.0%                         |
| AZ DES - Childcare  |    | 158,000              |    | -                    |    | -                     |    | -                         | 0.0%                            |
| Other   | _  | 67,300               |    | 156,000              |    | 73,000                |    | (83,000)                  |                                 |
| Subtotal  | \$ | 1,266,100            | \$ | 1,061,000            | \$ | 247,500               | \$ | (813,500)                 | -76.7%                          |
| Private Gifts, Grants and Contracts   |    |                      |    |                      |    |                       |    |                           |                                 |
| Bernard Osher Foundation  | \$ | 109,500              | \$ | 114,700              | \$ | 114,700               | \$ | -                         | 0.0%                            |
| Yavapai College Foundation  |    | 581,600              |    | 879,000              |    | 878,000               |    | (1,000)                   |                                 |
| Freeport-McMoRan  |    | 105,100              |    | 101,000              |    | 105,000               |    | 4,000                     | 4.0%                            |
| Other   | _  | 242,800              |    | 164,500              |    | 148,500               |    | (16,000)                  |                                 |
| Subtotal  | \$ | 1,039,000            | \$ | 1,259,200            | \$ | 1,246,200             | \$ | (13,000)                  | -1.0%                           |
| OTHER REVENUES AND ADDITIONS  |    |                      |    |                      |    |                       |    |                           |                                 |
| Prop. 301 Workforce Development   | \$ | 1,355,200            | \$ | 1,420,000            | \$ | 1,562,000             | \$ | 142,000                   | 10.0%                           |
| Prop. 207 Workforce Development/STEM  |    | 2,456,900            |    | 2,700,000            |    | 2,970,000             |    | 270,000                   | 10.0%                           |
| State Appropriation - STEM Workforce Programs                                       | _  | 637,200              | _  | 636,600              | _  | 710,200               | _  | 73,600                    | 11.6%                           |
| Subtotal  | \$ | 4,449,300            | \$ | 4,756,600            | \$ | 5,242,200             | \$ | 485,600                   | - 10.2%                         |
| Total Revenues & Other Additions  | \$ | 17,271,800           | \$ | 19,372,600           | \$ | 16,739,600            | \$ | (2,633,000)               | -13.6%                          |
| <b>Transfer to General Fund</b> RESTRICTED FUND BALANCE AT JULY 1 APPLIED TO BUDGET |    | 1,700,000            |    | 780,000              |    | 2,983,900             |    | 2,203,900                 | 282.6%                          |
| TOTAL AVAILABLE FOR EXPENDITURES  | \$ | 18,971,800           | \$ | 20,152,600           | \$ | 19,723,500            | \$ | (429,100)                 | -2.1%                           |
|   | _  |                      |    |                      |    |                       |    | , , ,                     | =                               |

## Capital Budget

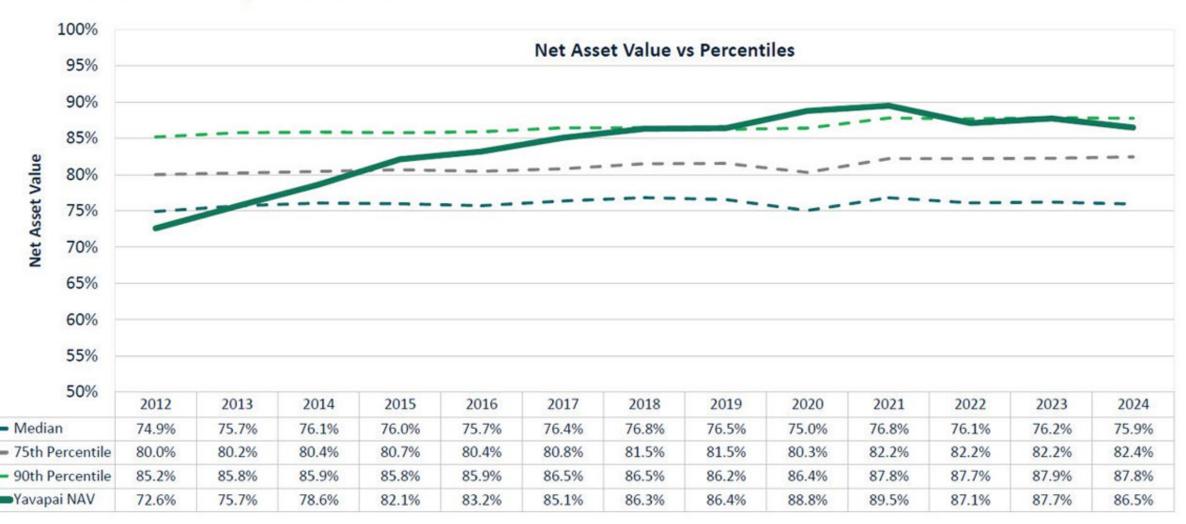
#### **UNEXPENDED PLANT FUND - EXPENDITURES AND OTHER DEDUCTIONS**

| UNEXPENDED PLANT FUND  | 2023-2024<br><u>Actual</u>            | 2024-2025<br>Budget    | 2025-2026<br>Proposed | DOLLAR (\$)<br>DIFFERENCE          | PERCENTAGE<br>(%)<br>DIFFERENCE |
|--|---------------------------------------|------------------------|-----------------------|------------------------------------|---------------------------------|
| Buildings/Infrastructure Planned Maintenance Unplanned Maintenance Capital Improvement Projects (CIP)  | \$ 3,773,500<br>175,700<br>12,901,500 | 283,900                | 292,400               | \$ 500,000<br>8,500<br>(5,776,600) | 12.6%<br>3.0%<br>-30.5%         |
| <b>Equipment &amp; Software</b> Equipment Furniture and Fixtures Enterprise Resource Planning Software | 2,852,300<br>257,500<br>-             |                        | 273,200               | (519,400)<br>8,000<br>(583,600)    | -20.7%<br>3.0%<br>-38.9%        |
| Center for Learning & Innovation - Books   | 7,300                                 | 8,000                  | 8,000                 | -                                  | 0.0%                            |
| Contributions to Capital Projects<br>Accumulation Account - Future Projects<br>Capital Contingency     |                                       | 1,520,700<br>2,785,400 |                       | (1,520,700)<br>(1,893,800)         | -100.0%<br>-68.0%               |
| TOTAL EXPENDITURES - UNEXPENDED PLANT FUNDS  | \$ 19,967,800                         | \$ 31,745,500          | \$ 21,967,900         | \$ (9,777,600)                     | -30.8%                          |

### Yavapai NAV versus Database Percentiles



YC is in the 87th percentile in 2024



### Capital

Planned & Unplanned Maintenance

|                           | 2023-24<br>Actual | <u>2024-25</u><br><u>Budget</u> | 2025-26<br>Proposed | <u> 2026-27</u> | <u>2027-28</u>  | ,  | <u> 2028-29</u> | 2  | 2029-30   |
|---------------------------|-------------------|---------------------------------|---------------------|-----------------|-----------------|----|-----------------|----|-----------|
| Unplanned Maintenance     | \$<br>175,700     | \$<br>283,900                   | \$<br>292,400       | \$<br>301,200   | \$<br>310,200   | \$ | 319,500         | \$ | 329,100   |
| Planned Maintenance Total | 3,773,500         | 3,963,200                       | 4,463,200           | 4,597,100       | 4,735,000       |    | 4,877,100       |    | 5,023,400 |
| TOTAL MAINTENANCE         | \$<br>3,949,200   | \$<br>4,247,100                 | \$<br>4,755,600     | \$<br>4,898,300 | \$<br>5,045,200 | \$ | 5,196,600       | \$ | 5,352,500 |

|  |                              | · · · · · · · · · · · · · · · · · · · |  |
|--|------------------------------|---------------------------------------|--|
|  |                              |                                       |  |
| <u>Planned Maintenance by Project</u>          |                              | 2025-26<br>Proposed                   |  |
| Prescott Campus, Bldg 1                        | 4                            |                                       | Replace Liebert Unit; Reseal Block / Paint   |
| Prescott Campus, Bldg 2                        |                              | 120,000                               | Reseal Block / Paint; Replace Exterior Concrete Stairs near<br>Electrical Yard   |
| Prescott Campus, Bldg 3                        |                              | 100,000                               | Reseal Block / Paint   |
| Prescott Campus, Bldg 4                        |                              | 215,000                               | Full Renovation (Upstairs Bathroom); Reseal Block / Paint;<br>Replace Exterior Concrete Stairs                         |
| Prescott Campus, Bldg 5                        |                              | 208,000                               | Replace Water Heater; Replace HVAC, Ducting, Piping  |
| Prescott Campus, Bldg 6                        |                              | 301,000                               | Full Restroom Remodel - Asbestos Abatement; Replace Main<br>Building Electrical Panel; Replace Secondary Transformers; |
| Prescott Campus, Bldg 7                        |                              | 176,000                               | Replace Secondary Transformers ; Replace Main Building   |
|  |                              |                                       | Electrical Panel; Replace Windows (Single pane windows)  |
| Prescott Campus, Bldg 8                        |                              | 1,263,200                             | Residence Hall Remodel Lower Level - Carry over; Residence<br>Hall Top Floor Renovation                                |
| Prescott Campus, Bldg 11                       |                              | 37,000                                | Replace Metal Roof; Replace Metal Roof   |
| Prescott Campus, Bldg 12                       |                              | 37,000                                | Replace Metal Roof; Repair Leak on Chiller Sightglass  |
| Prescott Campus, Bldg 14                       |                              |                                       | Repair Leak on Chiller Sightglass; Water Valve Replacements  |
| Prescott Campus, Bldg 16                       |                              |                                       | Fire Suppression Upgrades  |
| Prescott Campus, Bldg 20                       |                              |                                       | Replace Metal Roof   |
| Prescott Campus, Bldg 28                       |                              |                                       | Replace Flooring   |
| Prescott Valley Campus, Bldg 40                |                              |                                       | Relandscape Front Section of Campus  |
| Chino Valley Campus, Bldg 57                   |                              | 100,000                               | Southside of Roof Replacement; Replace Make Up Air Unit  |
|  |                              |                                       | (Electric Heat)  |
| Chino Valley Campus, Bldg 70                   |                              | 125,000                               | Parking Lot Re-Striping; Renovate Restrooms (Men & womens - staff area)  |
| Prescott Campus, Bldg 1,2,3,4,19               |                              | 454,000                               | Exhaust Fan Replacements   |
| District Campus, Bldg 1,2,3,4,19,36 CTEC, CV   |                              |                                       | Mini Split Replacement   |
| Verde Campus, Bldg F                           |                              |                                       | Paint Interior Shell   |
| Verde Campus, Bldg I                           |                              | 10,000                                | Replace Exterior Stairs  |
| Pines Campus, Bldg Pines Dining room           |                              | 150,000                               | New HVAC System  |
| Prescott Grounds Campus, Bldg Prescott Grounds |                              | 580,000                               | Re-design concrete circle near 19; Baseball Field Renovation   |
|  |                              |                                       | carryover; Leaking BackFlow Valve on Water Main; Sculpture   |
| Verde Campus, Bldg VFT                         |                              |                                       | _Upgrade to LED Lighing  |
| Planned Maintenance Totals                     | \$ 3,773,500 \$ 3,963,200 \$ | \$ 4,463,200                          |  |
|  |                              |                                       |  |

### Capital: Equipment

#### **FIVE YEAR EQUIPMENT PLAN**

|  | FY 2023-24    | FY 2024-25    | FY 2025-26   | FY 2026-27   | FY 2027-28   | FY2028-29    | FY2029-30    |
|--|---------------|---------------|--------------|--------------|--------------|--------------|--------------|
|  | <u>Actual</u> | <u>Budget</u> | Proposed     |              |              |              |              |
| Division 1: Career & Technical Education         | \$ 59,480     | \$ 300,815    | \$ 307,310   | \$ 485,246   | \$ 570,222   | \$ 438,324   | \$ 577,731   |
| Division 2: Health Sciences & Public Services    | 58,758        | 257,228       | 275,895      | 441,387      | 276,350      | 299,509      | 776,928      |
| Division 3: Visual & Performing Arts             | 83,474        | 84,500        | 84,900       | 91,300       | 79,600       | 110,900      | 82,000       |
| Division 5: Math, Science & Computer Technology  | 27,352        | 196,340       | 53,200       | 204,100      | 169,650      | 144,700      | 126,100      |
| Instructional Support                            | 20,138        | 1,700         | 8,725        | 9,600        | 7,500        | 11,300       | 6,800        |
| Student Development                              | 44,367        | 50,000        | 25,000       | 25,000       | 25,000       | 25,000       | 25,000       |
| Information Technology Services                  | 1,095,847     | 1,086,907     | 1,159,910    | 1,142,627    | 1,136,300    | 1,154,443    | 1,173,271    |
| Business Services                                | 83,010        | 50,000        | 62,000       | 45,400       | 51,000       | 94,800       | 67,500       |
| Facilities - All                                 | 1,123,753     | 219,000       | 208,000      | 215,000      | 218,000      | 215,000      | 215,000      |
| Risk Management                                  | -             | 19,500        | 30,500       | 26,500       | 26,500       | 24,500       | 20,000       |
| Campus Safety                                    | 19,446        | 62,950        | 48,000       | 28,200       | 3,200        | 3,200        | 7,050        |
| Marketing  | 4,367         | 5,160         | 5,160        | 5,160        | 5,160        | 5,160        | 5,160        |
| Athletics  | 12,550        | 14,500        | 415,000      | 15,000       | 15,000       | 15,000       | 15,000       |
| Auxiliary Enterprises                            | 219,757       | 161,400       | 148,400      | 160,625      | 159,050      | 153,890      | 164,585      |
| District   | -             | -             | -            | -            | -            | -            | -            |
| Sub-Total Equipment                              | \$ 2,852,300  | \$ 2,510,000  | \$ 2,832,000 | \$ 2,895,145 | \$ 2,742,532 | \$ 2,695,726 | \$ 3,262,124 |
| Transfer PAC to YCF                              | -             | -             | (145,000)    | -            | -            | -            | -            |
| Transfer Expenses to Restricted Fund - Prop. 301 |               | -             | (696,400)    | -            | -            | -            | -            |
| Total Equipment                                  | \$ 2,852,300  | \$ 2,510,000  | \$ 1,990,600 | \$ 2,895,145 | \$ 2,742,532 | \$ 2,695,726 | \$ 3,262,124 |

### Capital: Capital Improvement Plan

#### FIVE-YEAR CAPITAL IMPROVEMENT PLAN

| Capital Improvement Plan Projects - Description   | FY 2025-26 |                             | FY 2026-27 |              | F  | FY 2027-28             |    | FY 2028-29         |    | FY 2029-30           |  |
|---|------------|-----------------------------|------------|--------------|----|------------------------|----|--------------------|----|----------------------|--|
| Center for Learning & Innovation (P)  19 Community Room   | \$         | 10,791,300<br>1,330,000     | \$         | -            | \$ | -                      | \$ | -                  | \$ | -                    |  |
| Center for Learning & Innovation (VV) Health Science Center (PV) Floatric Valida Maintenance (CTEC) |            | -                           |            | -            |    | -                      |    | 4,465,000          |    | 17,860,000           |  |
| Electric Vehicle Maintenance (CTEC) Electric Vehicle Maintenance (East)                             |            | -                           |            | -            |    | 95,000<br>95,000       |    | 665,000<br>665,000 |    | 190,000<br>190,000   |  |
| Chino & VVC Housing Prescott Pines Housing  |            | 1,140,000<br>1,615,000      |            | 285,000      |    | -                      |    | -                  |    | -                    |  |
| Acoustical/ Tech Upgrades (Sedona) Campus Signage/Marquees (VV) ITS Relocate to Building 1 (P)      |            | 372,000                     |            | 265,100      |    | -                      |    | -                  |    | -                    |  |
| CTEC- Welding awning & electrical Eatery Renovation EMS Carport                                     |            | 45,600<br>147,300<br>28,500 |            | -            |    | -                      |    | -                  |    | -                    |  |
| Learning Center (P)  Contingency  Transfer Expenses to Restricted Fund - STEM                       |            | 162,800                     |            | -<br>5,800   |    | -<br>2,000             |    | 157,700<br>62,700  |    | 1,103,900<br>203,600 |  |
| Transfer Expenses to Restricted Fund - Prop. 207  |            | (2,500,000)                 |            | -            |    | -                      |    | -                  |    | -                    |  |
| Total Capital Projects  | \$         | 13,132,500                  | \$         | 555,900      | \$ | 192,000                | \$ | 6,015,400          | \$ | 19,547,500           |  |
| Revenue Sources   |            |                             |            |              |    |                        |    |                    |    |                      |  |
| Grants and Donations<br>Revenue Bonds   | \$         | -                           | \$         | -            | \$ | -<br>5,400,000         | \$ | 4,465,000          | \$ | 17,860,000           |  |
| Capital Project Accumulation Account  |            | 13,132,500                  |            | 555,900      |    | -                      |    | 1,550,400          |    | 1,687,500            |  |
| Total Revenues Excess/(Needed Capital)  | \$         | 13,132,500<br>-             | \$         | 555,900<br>- | \$ | 5,400,000<br>5,208,000 | \$ | 6,015,400<br>-     | \$ | 19,547,500<br>-      |  |

## Debt Budget

|   | Final<br><u>Maturity</u> | 2023-2024<br><u>Actual</u> |           | 2024-2025<br><u>Budget</u> |           | 2025-2026<br>Proposed |           | DOLLAR (\$)<br>DIFFERENCE |           | PERCENTAGE<br>(%)<br><u>DIFFERENCE</u> |  |
|---|--------------------------|----------------------------|-----------|----------------------------|-----------|-----------------------|-----------|---------------------------|-----------|--|--|
| RETIREMENT OF INDEBTEDNESS                |                          |                            |           |                            |           |                       |           |                           |           |  |  |
| Retirement of Indebtedness (Principal)    |                          |                            |           |                            |           |                       |           |                           |           |  |  |
| Revenue Bonds - 2024                      | 7/1/2043                 | \$                         | - 16      | \$                         | 546,000   | \$                    | 555,000   | \$                        | 9,000     | 1.6%                                   |  |
| Revenue Refunding Bonds - 2021            | 7/1/2025                 |                            | 835,000   |                            | 840,000   |                       | _         |                           | (840,000) | -100.0%                                |  |
| Revenue Bonds - 2013                      | 7/1/2028                 |                            | 355,000   |                            | 365,000   |                       | 375,000   |                           | 10,000    | 2.7%                                   |  |
| Sub-total Retirement of Indebtedness      |                          | \$                         | 1,190,000 | \$                         | 1,751,000 | \$                    | 930,000   | \$                        | (830,000) | -46.9%                                 |  |
| Interest on Indebtedness                  |                          |                            |           |                            |           |                       |           |                           |           |  |  |
| Revenue Bonds - 2024                      |                          |                            | -         |                            | 614,000   |                       | 617,400   |                           | 3,400     | 0.6%                                   |  |
| Revenue Refunding Bonds - 2021            |                          |                            | 20,500    |                            | 11,300    |                       | -         |                           | (11,300)  | -100.0%                                |  |
| Revenue Bonds - 2013                      |                          |                            | 45,900    | 500                        | 37,300    |                       | 28,300    |                           | (9,000)   | -24.1%                                 |  |
| Sub-total Interest on Indebtedness        |                          | \$                         | 66,400    | \$                         | 662,600   | \$                    | 645,700   | \$                        | (20,300)  | -2.6%                                  |  |
| Bank Fees                                 |                          |                            | 2,200     |                            | 3,200     |                       | 2,200     |                           | (1,000)   | -31.3%                                 |  |
| TOTAL EXPENDITURES AND OTHER DEDUCTIONS - |                          |                            |           |                            |           |                       |           |                           |           |  |  |
| RETIREMENT OF INDEBTEDNESS                |                          | \$                         | 1,258,600 | \$                         | 2,416,800 | \$                    | 1,577,900 | \$                        | (838,900) | -34.71%                                |  |

# Questions & Discussion

